



Regina Chi, CFA
VP & Portfolio Manager
Global Equity Team
AGF Investments Inc.

AGF INSIGHTS

FALL 2018

Deglobalization, Technology and Implications for Emerging Markets Investing

Deglobalization, Technology and Implications

Globalization:
150 Years In The Making

Deglobalization:
Tipping Points

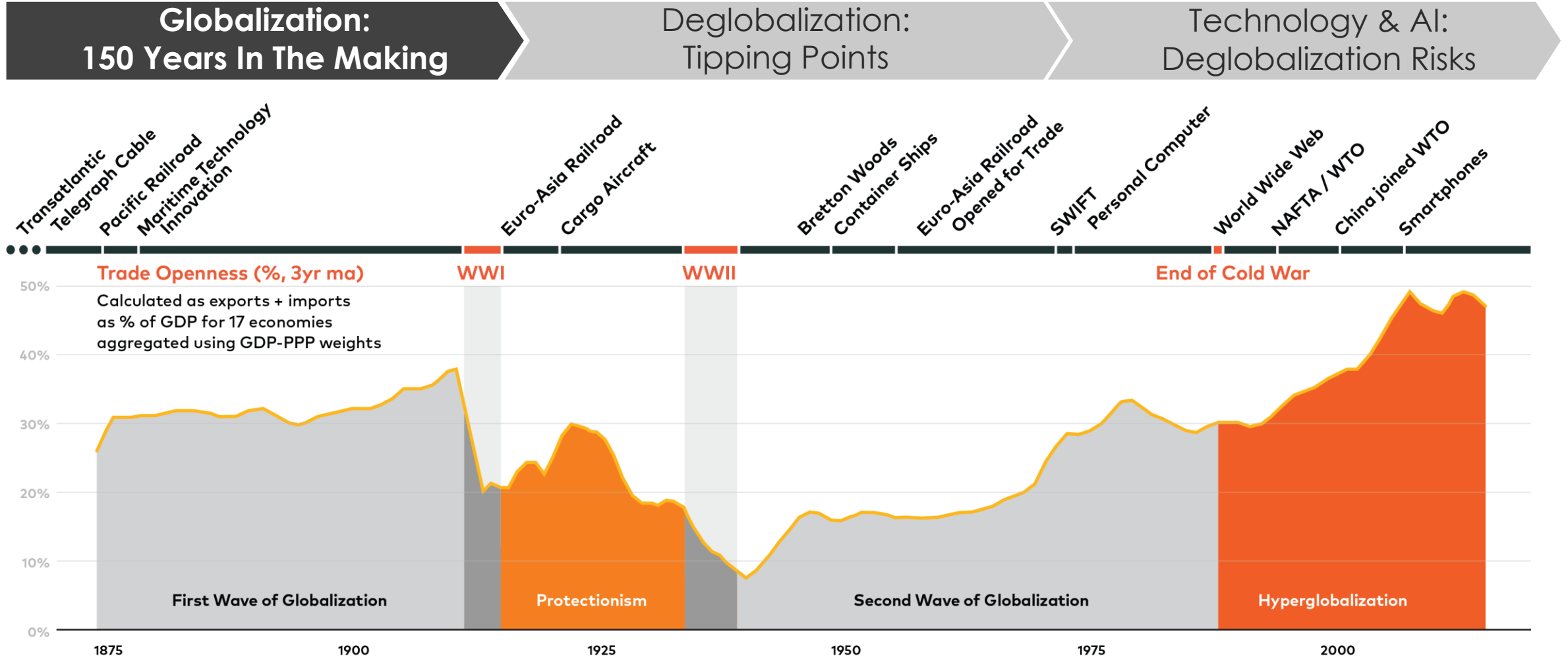
Technology & AI:
Deglobalization Risks

Our view:

- Emerging markets have been major beneficiaries of globalization. We believe a plateauing and even potential reversal of trade openness will create winners and losers within EM, but not necessarily the usual suspects.
- Technology is more likely to drive some deglobalization and result in a change in trade patterns and who participates in the global value chain. **Risks here are underappreciated.**
- Technology will also form new growth opportunities for companies to relocate production, not only because of cost but numerous other benefits, which will help boost returns over time.

Deglobalization, Technology and Implications

Two main drivers: Policy (tax & trade) and technology



Source: NBER Macroeconomy Database

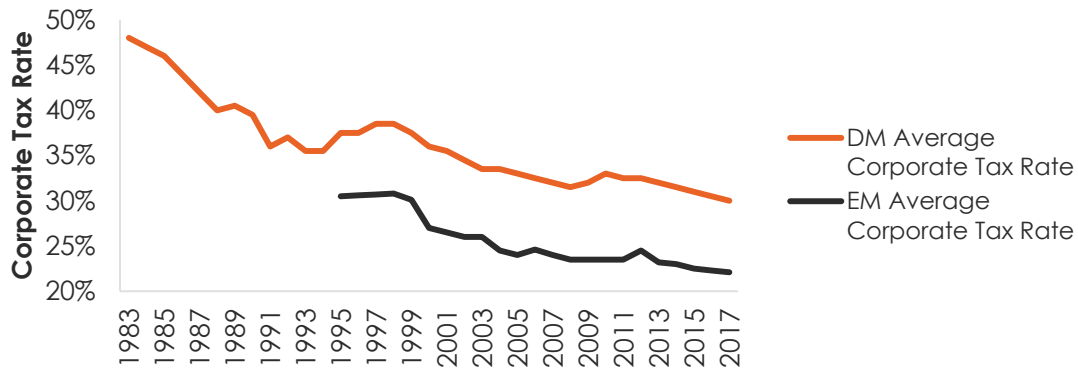
Deglobalization, Technology and Implications

Driving Forces: Lower Taxes, Tariffs, Tech and Credit

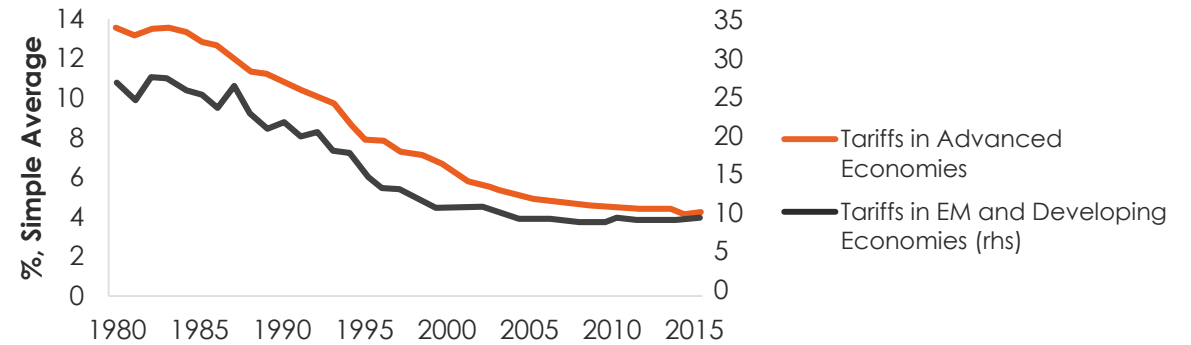
Globalization: 150 Years In The Making

Deglobalization: Tipping Points

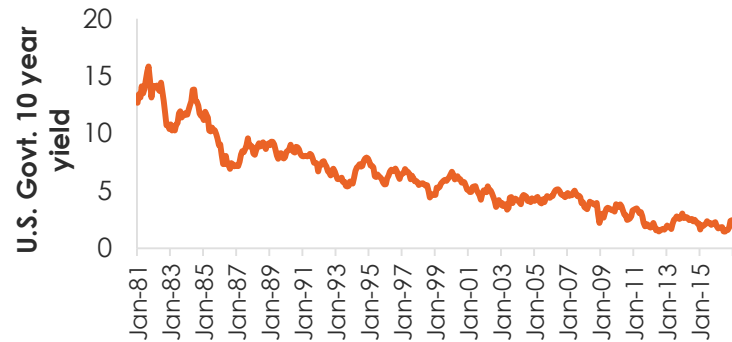
Technology & AI: Deglobalization Risks



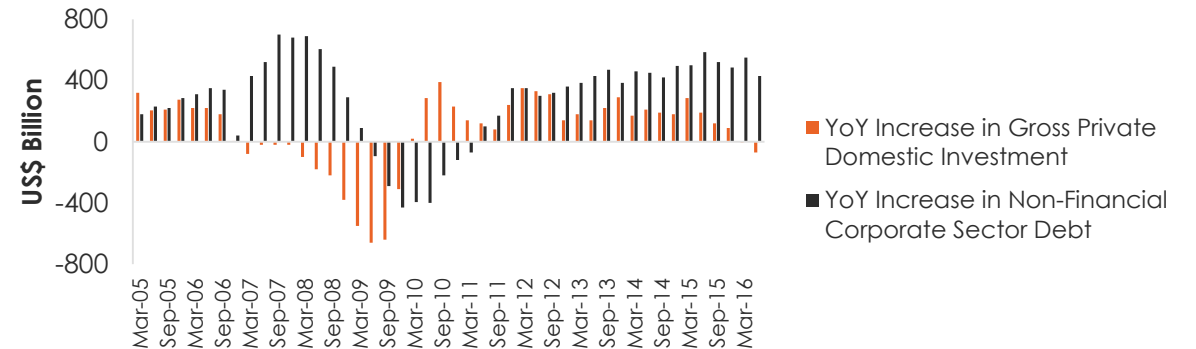
Source: KPMG, Barclays Research as of March 2017.



Source: IMF, Barclays Research as of March 2017.



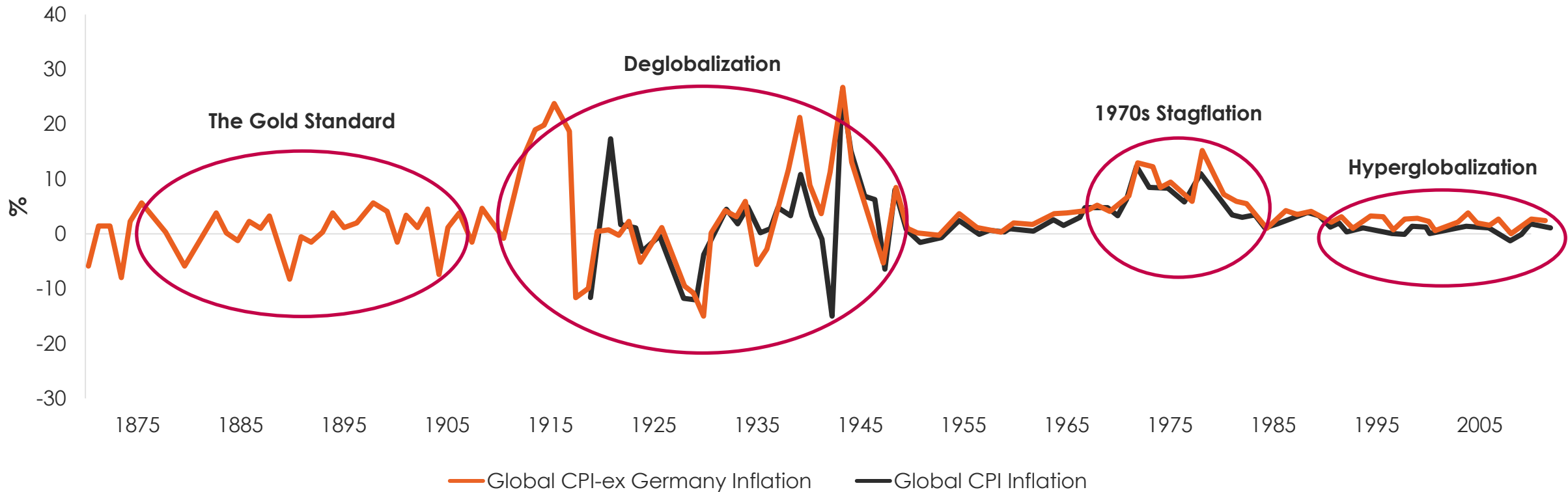
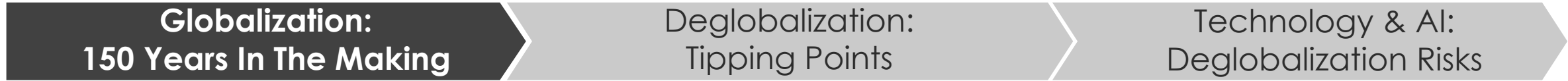
Source: Bloomberg as of December 31, 2016, 4Q16.



Source: ILO based on AMECO database and ILO database. March 31, 2016.

Deglobalization, Technology and Implications

Resulting in Low and Less Volatile Inflation...



Source: Macrohstory Database, Barclays Research as of March 2017.

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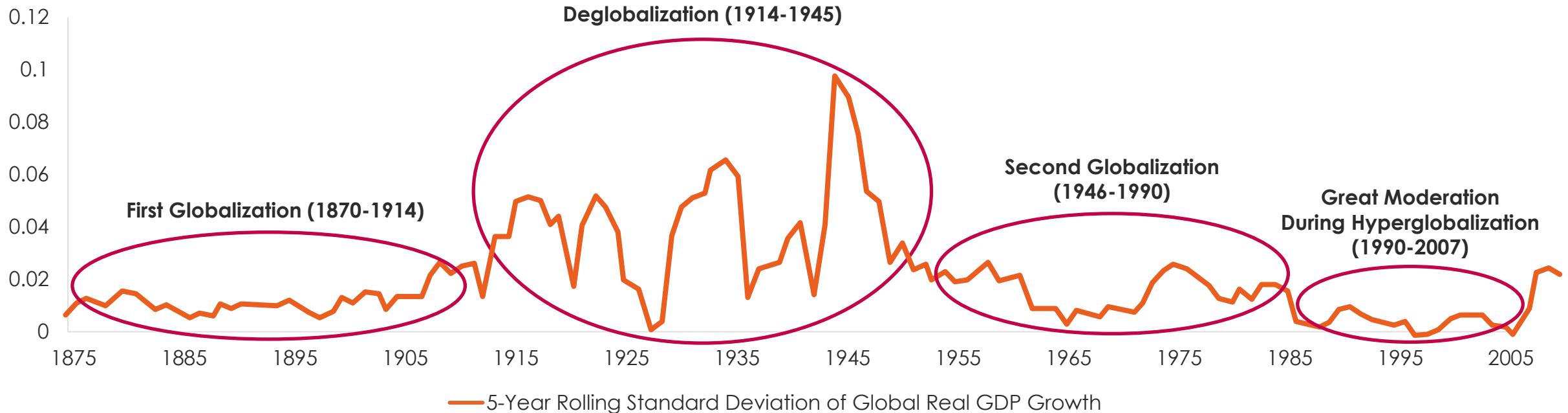
...and Low Volatility in Growth

**Globalization:
150 Years In The Making**

**Deglobalization:
Tipping Points**

**Technology & AI:
Deglobalization Risks**

**Accelerated globalization brought the Great Moderation:
A period of historically low volatility in global growth**



Source: Macrohistory Database, Barclays Research as of March 2017.

Deglobalization, Technology and Implications

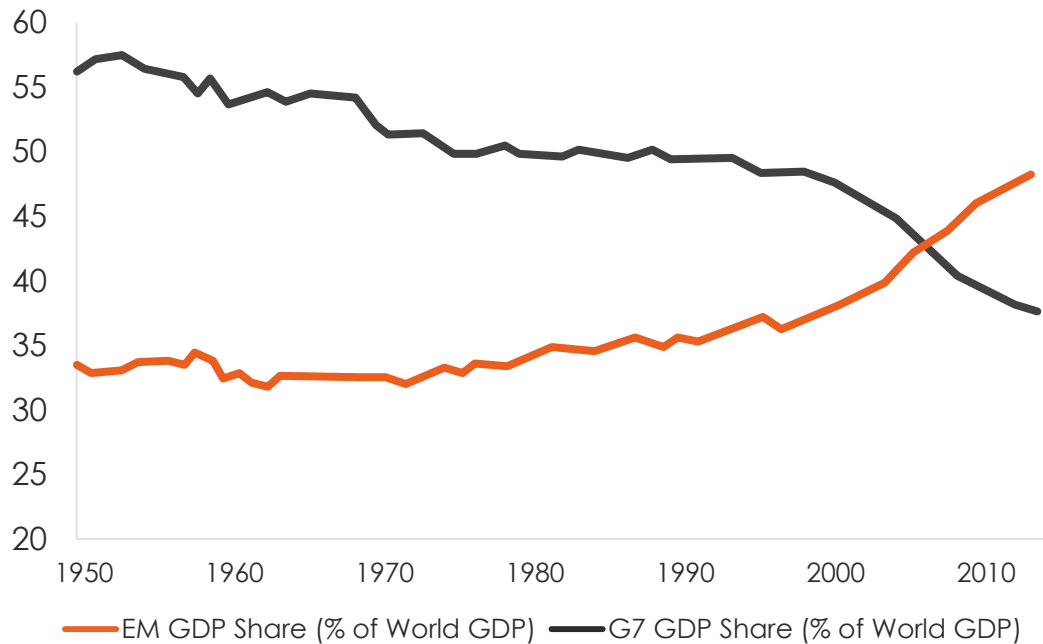
Globalization Winners: EM Economies & Multinationals

**Globalization:
150 Years In The Making**

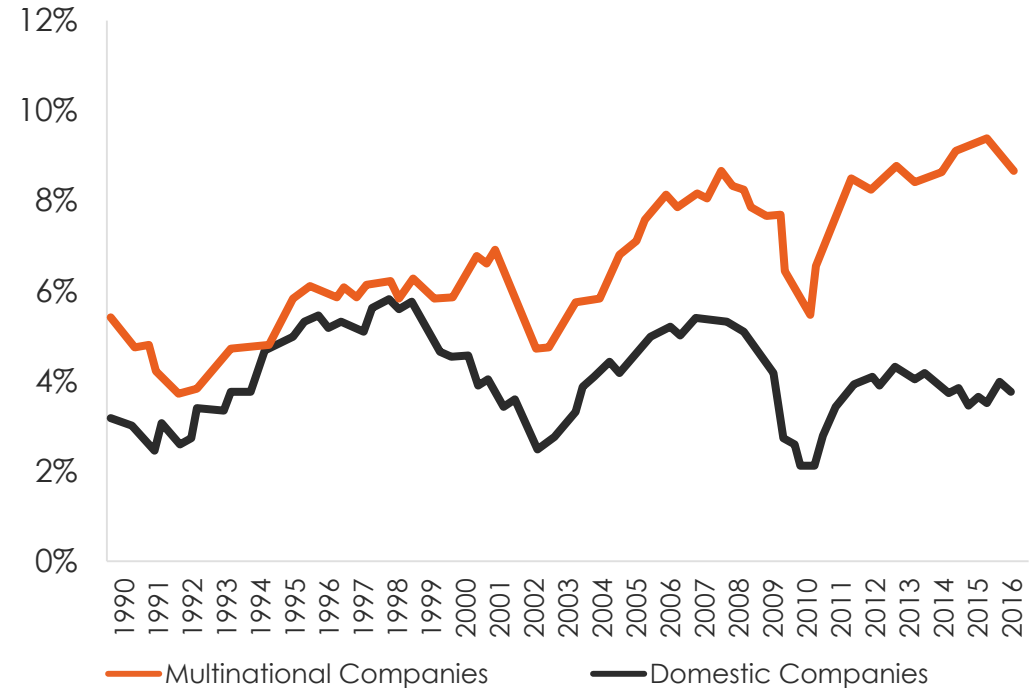
**Deglobalization:
Tipping Points**

**Technology & AI:
Deglobalization Risks**

Emerging Market Economies Gained Share in Global GDP



Net Margin, Multinational vs. Domestic Companies*



Source: World Economics, Barclays Research as of March 2017.

*Representative of US, S&P 500 and Russel 2000 companies. Source: Bloomberg, AGF Est as of June 2017.

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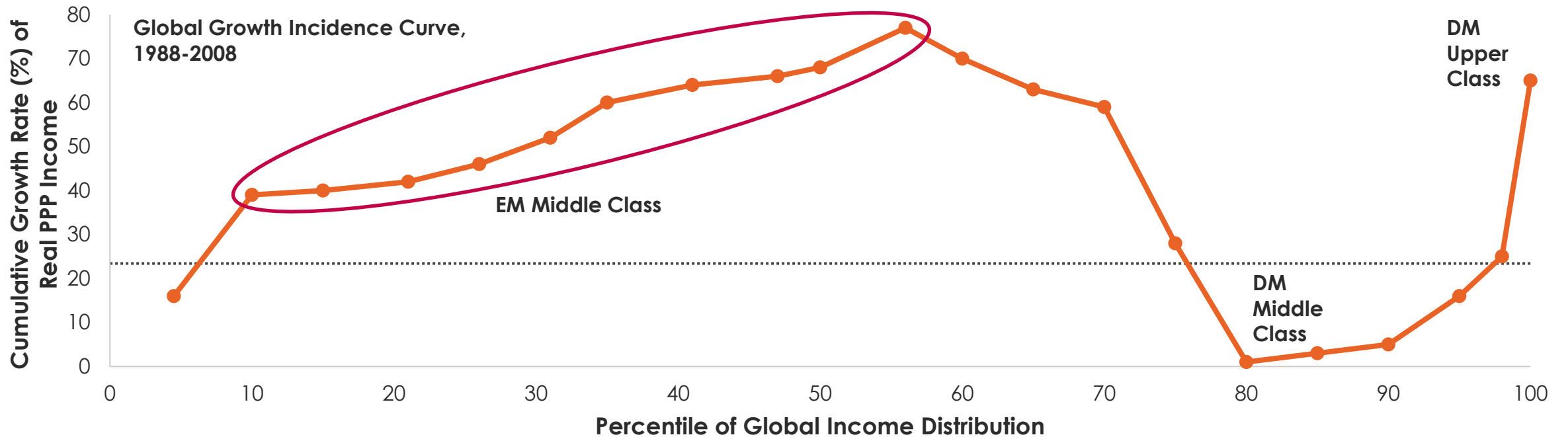
Globalization – Benefited EM Middle Class and Upper, with DM Middle Class Incomes Stagnating

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Deglobalization Risks

Real incomes over 20 years, cumulative change



Source: Lakner and Milanovic. Data available at: <http://go.worldbank.org/nwbukl3.JP0>. BCA Research, December 9, 2016.

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Technology & Offshoring = DM Growth Without Employment

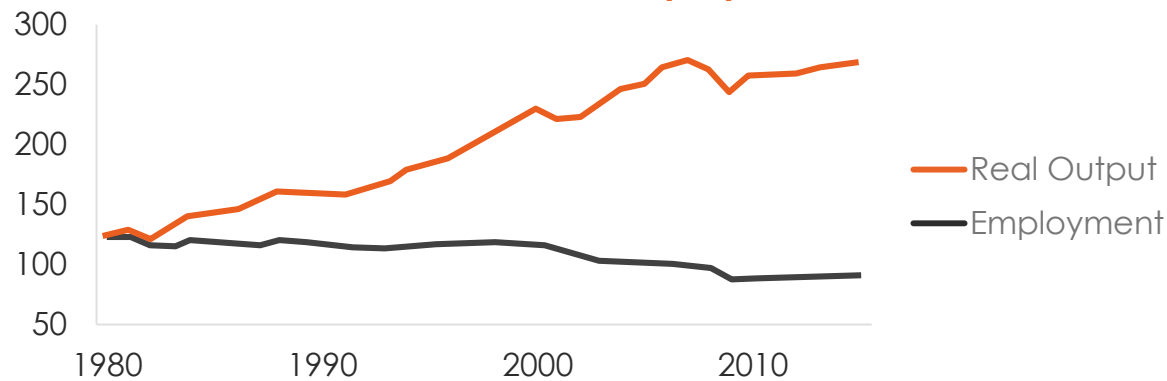
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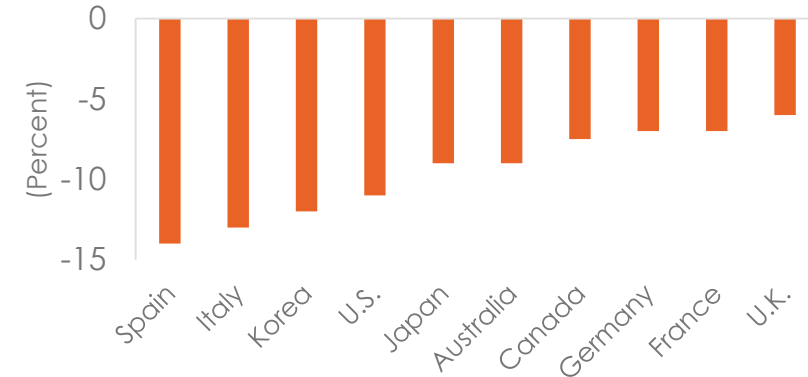
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DM Growth without employment



Labour share in DM economies fell (1970-2014)



Source Left Chart: Financial Times, March 2017. Source Right Chart: ILO based on AMECO database and ILO database, March 2017.

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Deglobalization Risks

We believe there are risks as the main winners from hyper-globalization could see a counter movement:

- Demographic tailwind, access to cheap labour and high exports could become a headwind
- EM economies most exposed to the global value chain are at risk of being disrupted
- Multinationals who were able to leverage Global Value Chain and wage & tax differences between regions see their advantage diminish

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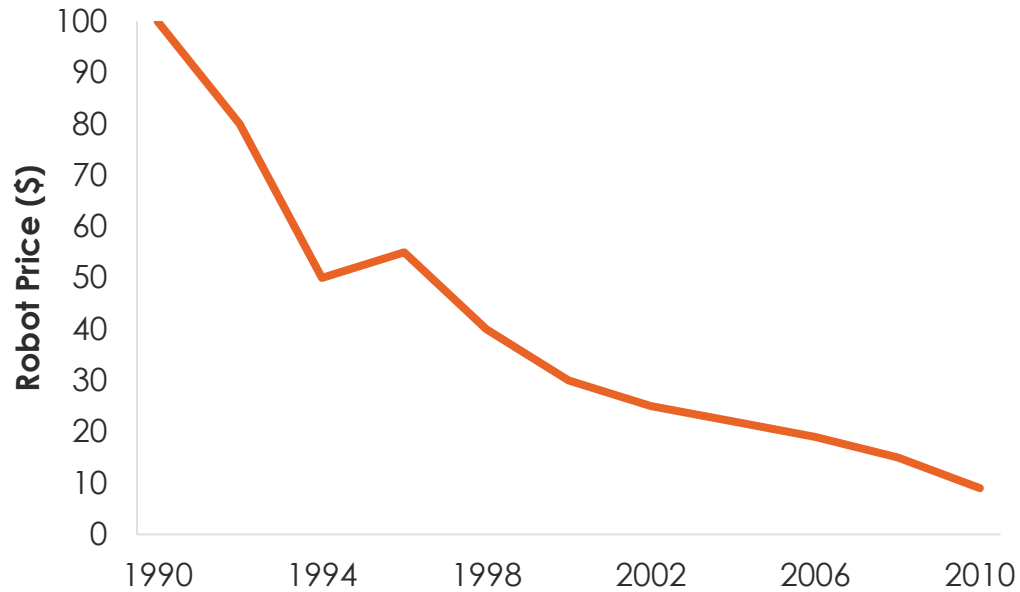
Automation & Robotics, Still Early Stages with Plenty of Room for Growth

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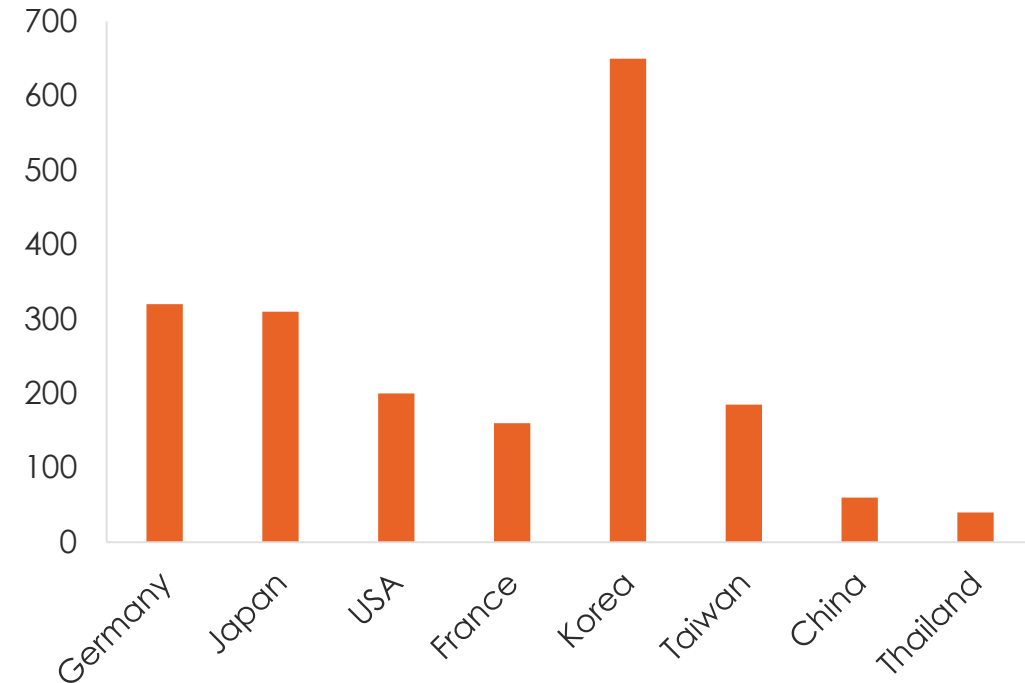
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Deglobalization Risks

Robot Price, Quality Adjusted*



Source: BCA, Intl federation of Robotics. Jan 2018 *Log =100, Avg price in US & Europe

Density of Manufacturing Robots**



Source: BCA, Intl federation of Robotics, OECD. Jan 2018 **Number of manufacturing robots per 100k employees

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Technology & AI: Lowering Cost & Disrupting the Value Chain

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**Technology & AI:
Deglobalization Risks**



Factory, 500k capacity	Employees	Development time	Restocking
Adidas Speedfactory	160	2-3 months (est)	<1 week
China Avg.	1,200+	12-18 months	2-3 months

Source: Siemens, Adidas, AGF est. as at March 2017.

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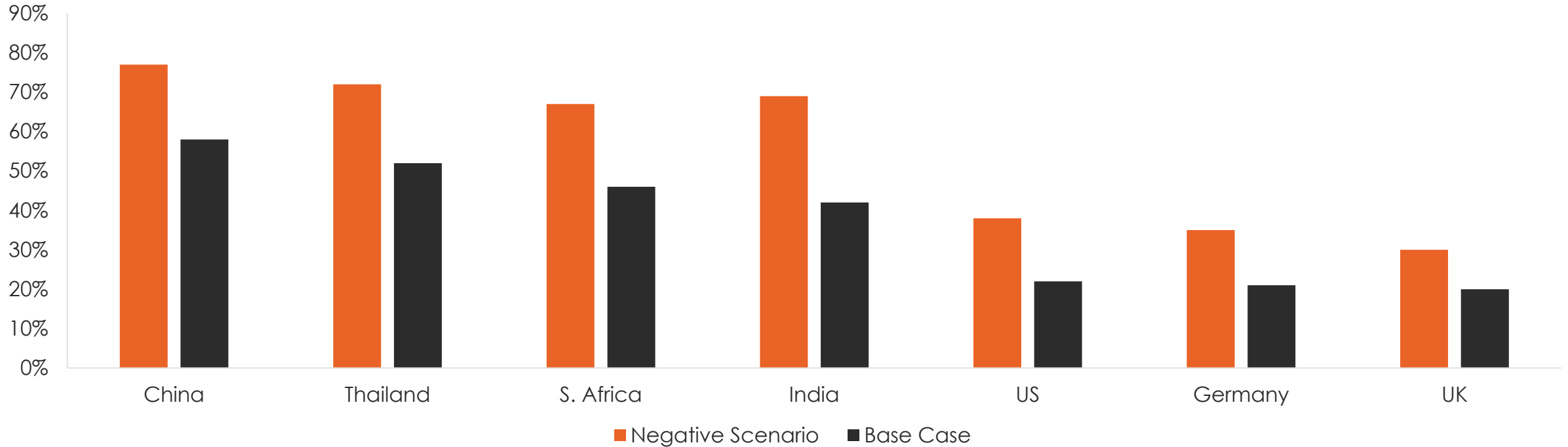
Automation & AI: Disproportionate Impact on EM, DM Losses May be Offset by Repatriation

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Deglobalization Risks

% of jobs at risk of automation*



*Adjusted for wage rates and slower pace of tech adaptation. Data are gross numbers and do not include new job adds from automation. Source: World Bank as at March 2017.

Deglobalization, Technology and Implications

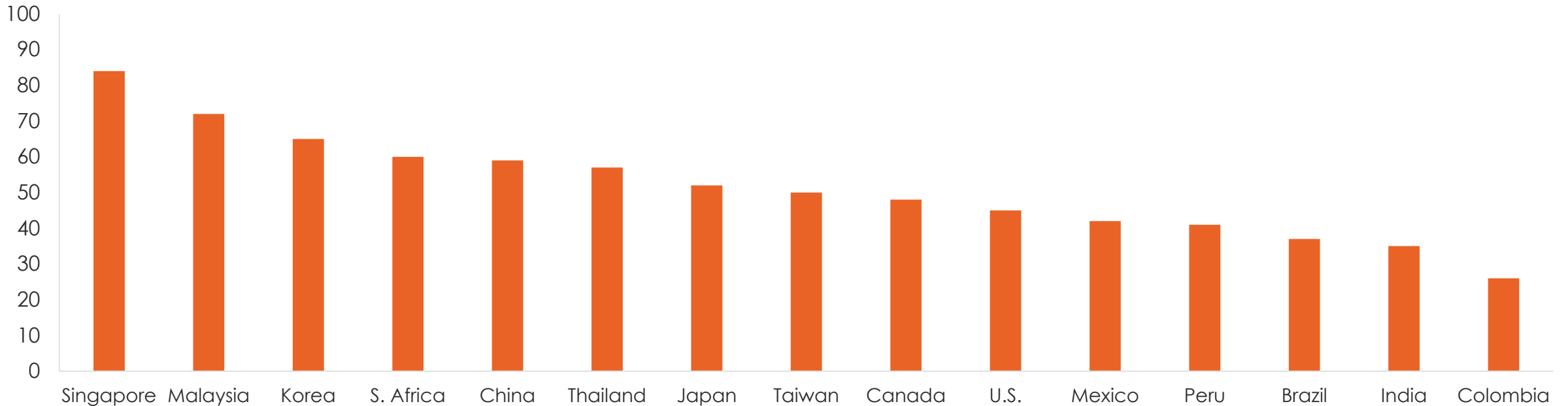
Most at Risk: Global Value Chain could be Disrupted

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Deglobalization Risks

Participation in global value chain* EM Asia appears most exposed



*Foreign value added used in country's exports (upstream) plus value added supplied to other exports (downstream) divided by total exports. Source: Unctad, Barclays, AGF as of March 2017.

Deglobalization, Technology and Implications

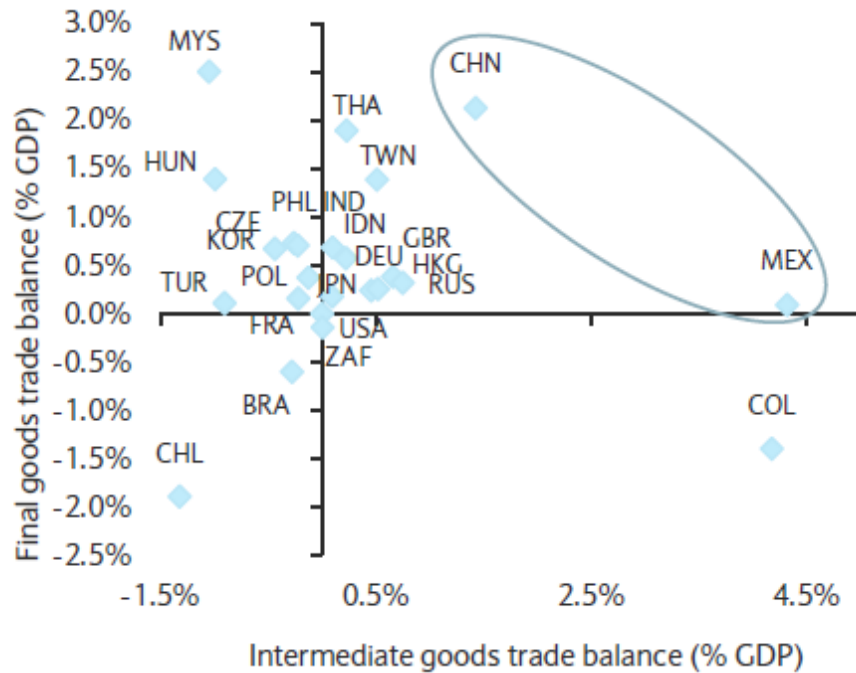
Most Exposed to the U.S. Deglobalizing, Directly & Indirectly

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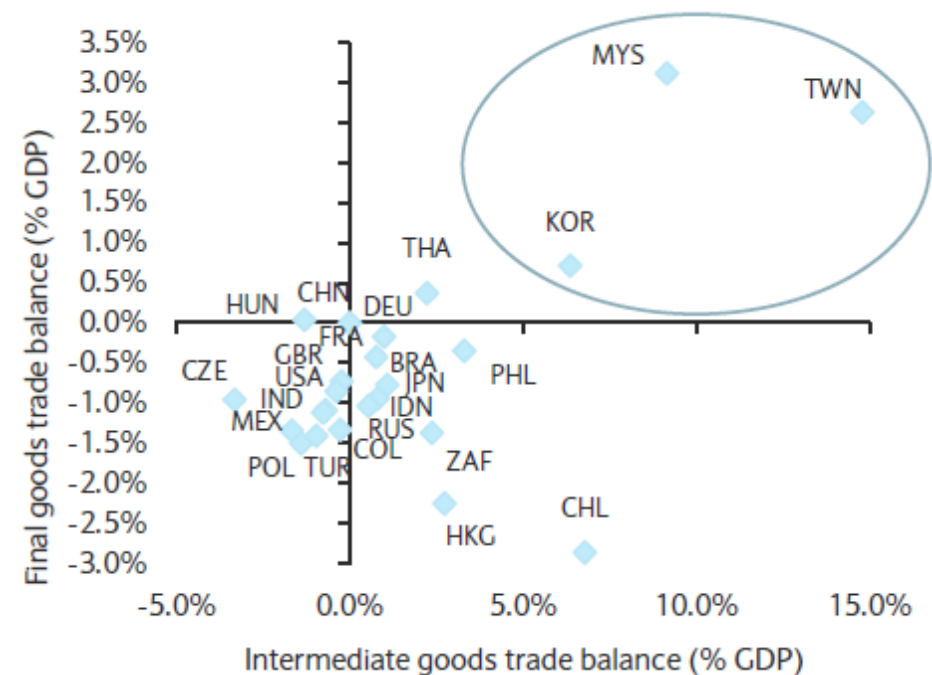
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Bilateral Trade with U.S. in Final and Intermediate Goods



Bilateral Trade with China in Final and Intermediate Goods



Source: OECD, Barclays Research as of March 2017.

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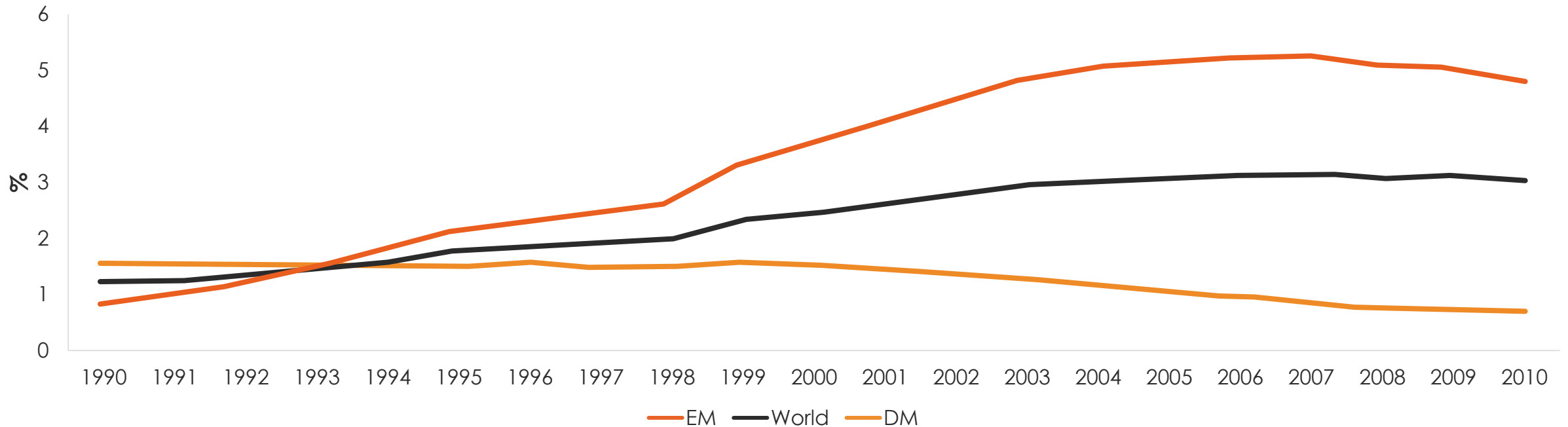
In its Favour, EM Leads in Productivity Gains and There's Still Plenty of Upside

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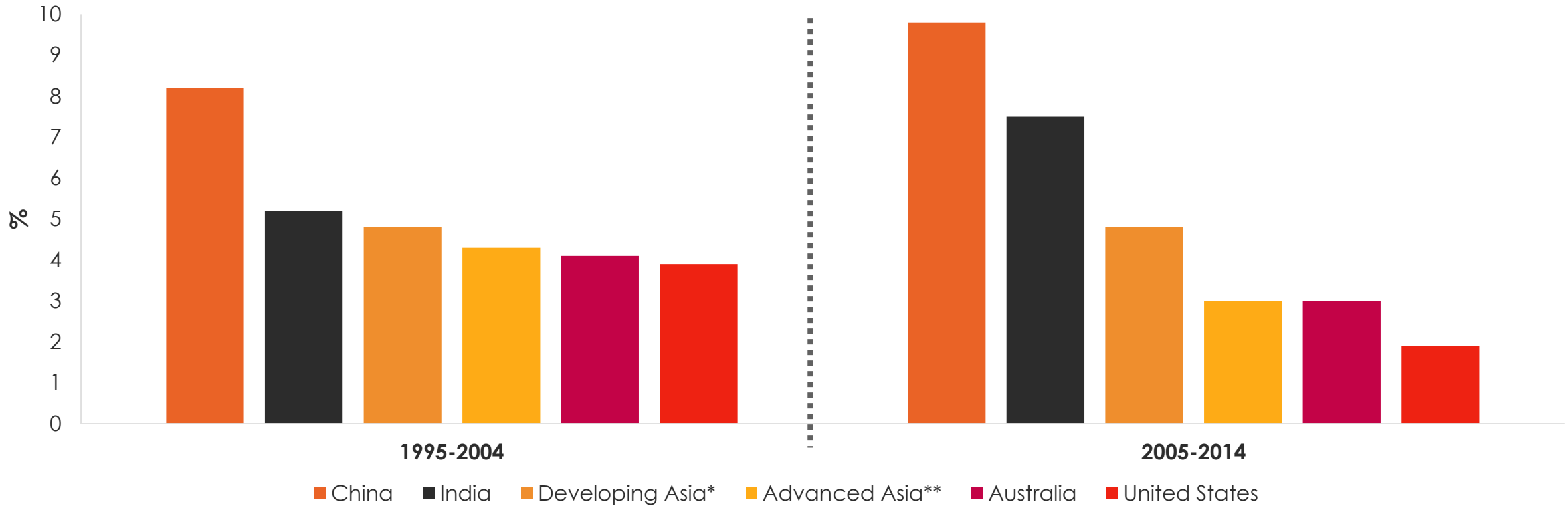
Labour Productivity Gains EM vs. DM*



*Data is real PPP adjusted GDP per person employed, data is smoothed. Source: Conference Board Total Economy Database, Econ Weekly as at March 2015.

Deglobalization, Technology and Implications

EM Rate of Domestic Consumption Growth Expanding vs. DM



Data is real household consumption annual growth. *Indonesia, Malaysia, Philippines, Thailand. **HK, Singapore, Korea, Taiwan. Source: IMF, Thompson Reuters as at March 2016.

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Certain EM Countries are Quickly Catching up in Technology & Innovation

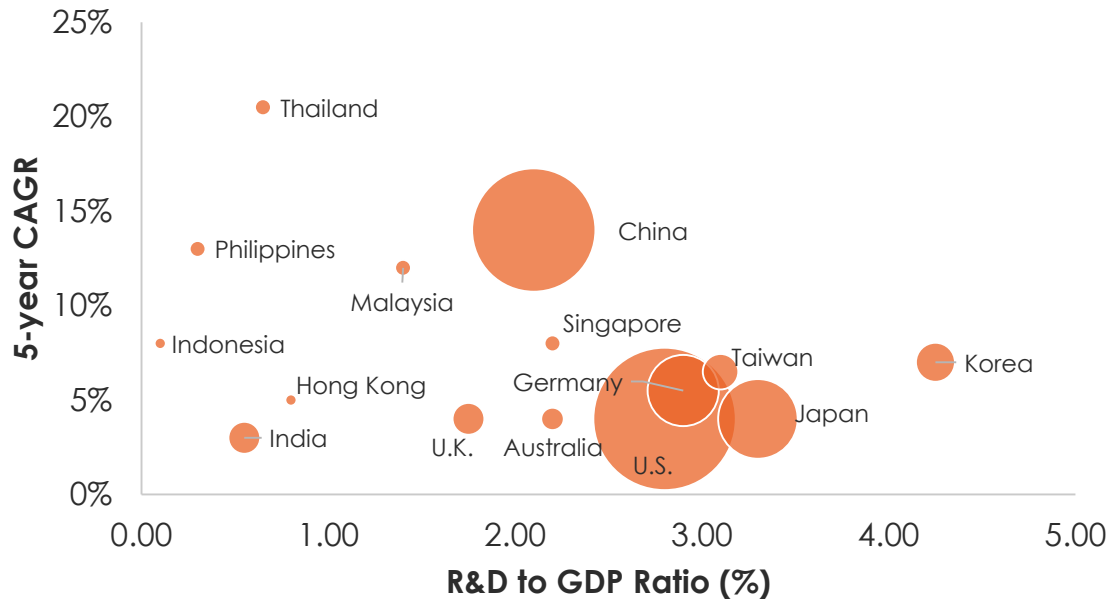
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R&D Spend to GDP

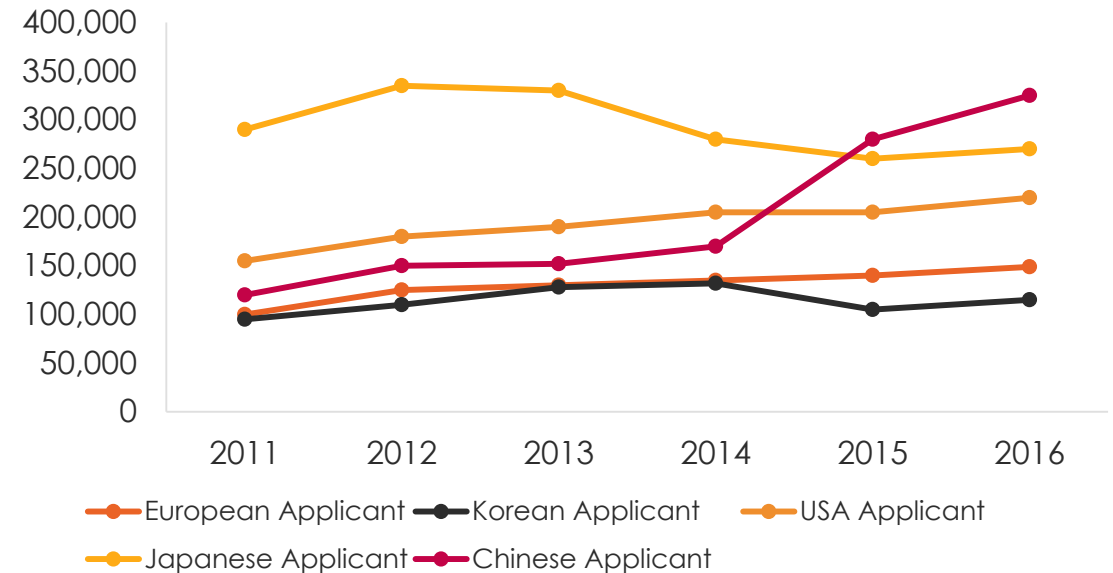
Bubble Size: R&D Volume US\$B PPP



Patents Granted*

CAGR During 2011-2016

EU: +8%; JP: -1%; KR: +4%; CN: +22%; US: +7%



Source Left Chart: OECD, UBS as of Sept 2017. Source Right Chart: IP5 Offices, UBS as of Sept 2017. *Includes only IP5 Office patents granted data.

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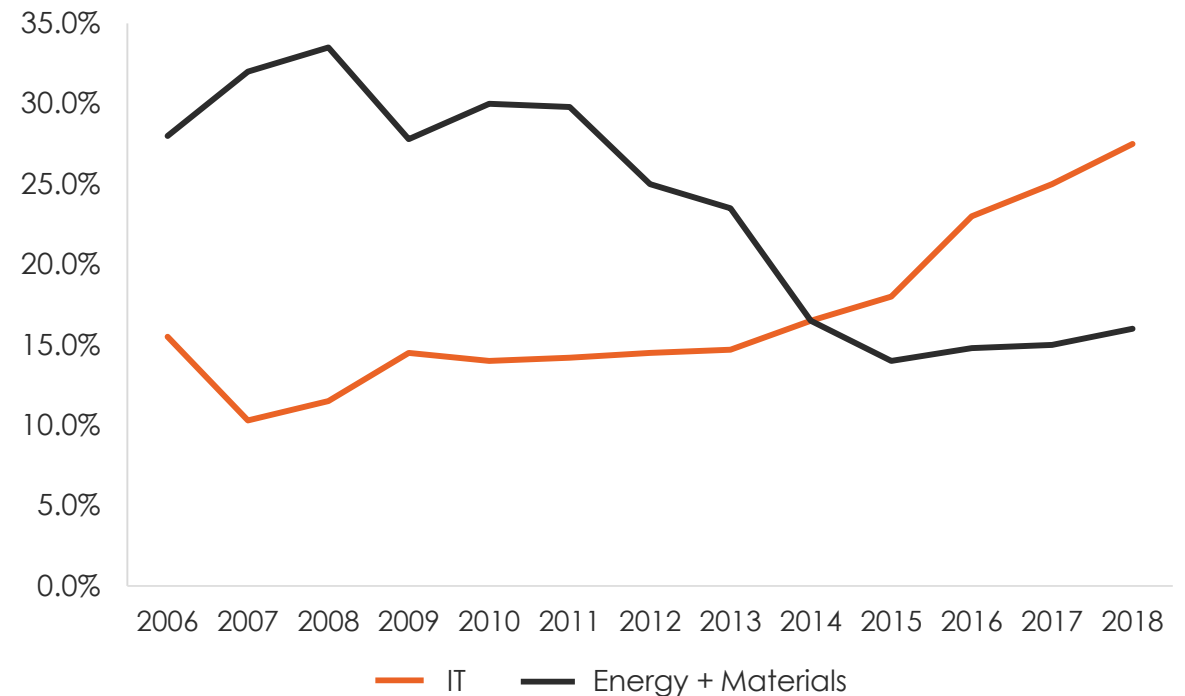
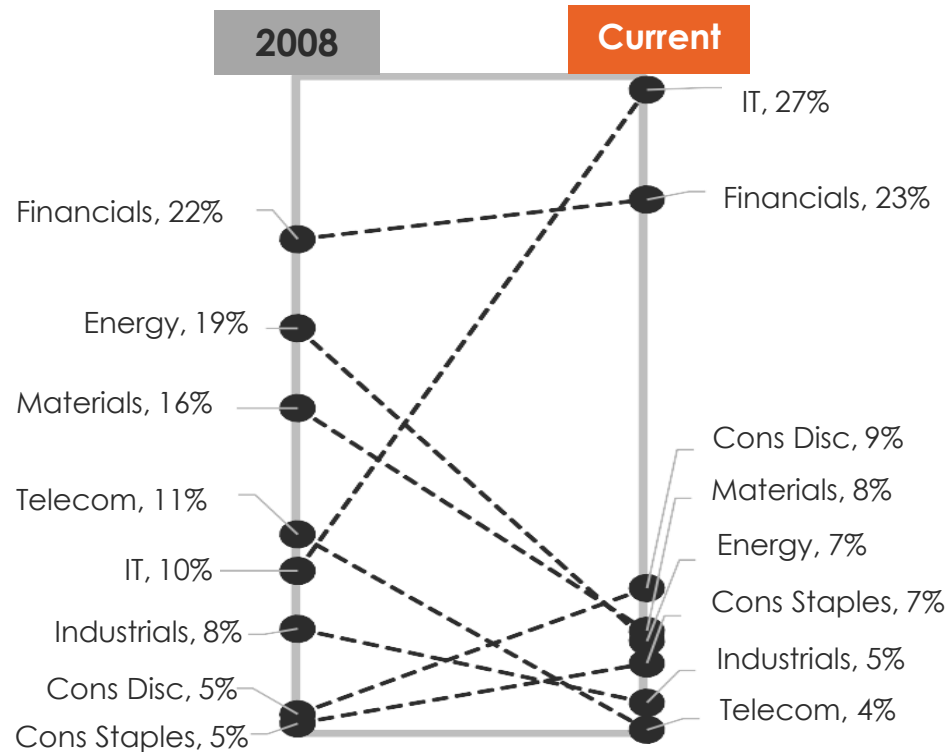
Driven by Innovation, IT is Now a Bigger Weighting in EM at the Expense of Energy and Materials.

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MSCI Emerging Markets Index – Sector Weighting



Source: MSCI, Thomson Reuters Datastream, HSBC, August 2018.

Conclusion

Reversal of globalization may not mean return to previous norms of winners and losers, and tech may upend historical precedent.

Potential Winners / Less Impacted:

- Countries with strong domestic consumption and highly-educated labour force
- Companies with strong IP / Patents (Tech, Pharma & Industrial)
- Services or strong brands with limited substitutes (Health Care)
- Basic materials and agriculture

At Risk:

- Global Value Chain countries and companies, especially low-tech manufacturing
- Multinationals, especially those dependent on Global Value Chain, tax, and labour arbitrage
- Companies with weak brands dependent on scale
- Shipping and global distribution companies

Company Attributes We Look For:

High R&D spend, continue to invest in IP and patents

Balance sheet strength, ability to quickly invest in **new technologies**

Upside to asset turnover and ROIC, **ability to consistently earn** an EVA of $CFROI > WACC$

Avoid companies with **disruption risk** either to new tech or Global Value Chain disintermediation

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